Arranging a Congressional Site Visit

Visiting an HTC project provides legislators with a unique opportunity to see first-hand how this federal incentive is leveraging significant private investment for the reuse of historic buildings; the jobs created by the project; the broader economic activity in the surrounding neighborhood; how the historic character of the building is preserved; and the proposed benefits of legislation. Below are recommendations on how to arrange a Congressional site visit.

Planning and Asking for the Site-Visit

- **Identify the HTC project** – This project should highlight the benefits of the HTC program or HTC legislation.

- **Define the event type to showcase your selected HTC project** – Offering a tour during construction or after a property is placed in service is a great way to highlight the value of the program. For events that require significant planning or financial commitment, like a grand opening reception, make sure the event would be a success even if the legislator cancels.

- **Create a planning team** - Involve partners such as developers, state and local preservation and Main Street organizations, and local leaders in planning a site visit, as they may have connections to the Member you are trying to reach. A diverse group will also help you respond to a broad array of questions from the legislator.

- **Select a range of dates for the event** - Congressional in-district work periods are set at the beginning of each year. Be prepared to be flexible on dates in order to secure a commitment. Select several dates for a site visit or be flexible for any day that works best for the legislator during the recess.

- **Contact Congress** – Call your congressional offices to ask how to send a site-visit request to the Member of Congress. If an email invitation is requested, use the provided email template (see template below) and create the message to reflect your voice.

- **Follow-Up** - Scheduling is the most difficult aspect of a site visit. If you do not receive a reply from a Congressional office after a week acknowledging receipt of the request, follow up via e-mail and phone. Develop a rapport with the scheduler by being patient and persistent. Continue to gently and respectfully follow up, checking-in every 7-14 days. If one Congressional in-district work period does not work, refocus on the next Congressional recess. You may also receive a response offering a staff member—either from Washington or the district office — to tour the project. Spending time with Congressional staff is highly valuable and can be instrumental in making the case for the HTC. Accept such an invitation but politely explain you are still interested in having the Member of Congress tour the property. Use the staff visit to develop your relationship with the office with the aim that you become a trusted advisor and resource on historic preservation issues.

Once the visit is confirmed on the Member’s schedule:

- **Coordinate topic leads** - Connect with your team and decide who will tell which part of the tax credit story. For example, who will describe details about financing of the project, impact on the neighborhood, details about the Historic Tax Credit Growth and Opportunity Act ("HTC-GO (HR 2528), and historic significance of the building?)
• Check the National Trust and NTCIC websites for regularly updated HTC talking points as a resource.

• **Produce marketing package** – The National Trust and the Historic Tax Credit Coalition have created PDF packages for all states that include, a state map, a list of HTC projects from 2002-2018, and a fact sheet on economic impacts. Also included will be a description of the HTC-GO Legislation. Packages can be downloaded at forum.savingplaces.org/federal-htc. Other helpful handouts could include a document describing the history of the building and its contribution to the community with an explanation of how the financing gap is filled by the HTC. Before and after photos are always great.

• **Gauge media interest** - Before the visit, discuss with your Member’s office if the Member is interested in having media at the site visit. Would your representative prefer a behind-the-scenes tour or something that will generate media attention? If media coverage is requested, offer to share the marketing package with the office in advance.

• **Maintain communication** – As you confirm final details up to the day of the visit, be in close communication with the Member’s staff to confirm arrival time and last-minute changes. Make sure to share your cell phone number with your office contact. Have a Plan B to accommodate the possibility of a Member’s late arrival.

• **Activate your pitch** - During the visit, ask your legislator to support improvements to the HTC. Specifically ask your Member to consider co-sponsoring the Historic Tax Credit Growth and Opportunity Act (HR 2825). If they express interest, encourage them to help advocate for the value of the HTC with colleagues who serve on the House Ways and Means Committee and the Senate Finance Committee.

• **Stay engaged** - During the visit, the Member of Congress may have questions for which you do not have an answer. It is entirely appropriate to simply state you do not have that information but would be happy to follow up with the Member’s staff as soon as possible. Ask who should receive this information.

• **Follow through** – Within five business days, send a thank you letter or email to the legislator and staff contacts that includes additional helpful and/or specifically requested information. With access to the Member’s office and strong follow-up, you will be considered a key resource on the HTC program. Two to three weeks after the visit, follow up with the Member’s staff to see if they have co-sponsored the bill.

**Need Help?**
If you need assistance setting up a site visit for your legislator, please contact campaign staff:

• **Shaw Sprague, National Trust for Historic Preservation** - ssprague@savingplaces.org
• **Renee Kuhlman, National Trust for Historic Preservation** - rkuhlman@savingplaces.org
• **Michael Phillips, National Trust Community Investment Corporation** - mphillips@ntcic.com
To: Washington, DC & In-District Scheduler  
CC: Office Staff  
Subject: Site Visit Request-Historic Rehab of Project Name, in City/town

Greetings,

We would like to invite Rep/Sen XXX to see the recent historic redevelopment of Project Name, in City/town, during the August congressional recess (8/3-9/8). The project was just completed or will be/was completed in Month and Year and used federal Historic Tax Credits (HTCs), which were essential for this project.

Insert 2-3 sentences on the HTC project(s) here

We would like to share with the Rep/Sen XXX the types of projects that are using an important economic redevelopment incentive. We would also like to demonstrate to Rep/Sen XXX how these difficult projects are not possible without the HTC. This incentive attracts investors to historic property projects and at the same time adapts and preserves these previously vacant or underutilized historic structures that can be a blighting influence on the community.

We are thankful for Rep/Sen XXX ‘s interest in learning more about the federal HTC and would like to share with him/her recent bipartisan legislation, the Historic Tax Credit Growth and Opportunity Act (H.R. 2825). This bill would greatly benefit State/District by bring more value to the HTC’s regulations, driving more outside investment to smaller main street buildings and communities and making it easier for non-profits to use the HTC.

Please let us know whether Rep/Sen XXX is available to see the project during the August recess, and we'll follow up with you to make the necessary arrangements. Please do not hesitate to contact me directly.

Sincerely,

Your name/organization
Phone number